



SOLID WASTE
MANAGEMENT
CONSULTANTS

March 18, 2008

The Honorable Felix P. Camacho
Governor of Guam
P.O. Box 2950
Hagåtña, Guam 96932

Dear Governor Camacho:

As we proceed with the work assigned to us by the recent decision of the United States District Court of Guam, we would like to take this opportunity to assure you that we are committed to performing this work in a manner that is responsive to the Court's directive and understanding of the challenges faced daily by you and the other elected leaders of Guam.

As you may know, Gershman, Brickner & Bratton, Inc. (GBB) is a national solid waste management consulting firm, headquartered in the Washington, D.C. area. The entire GBB team has extensive experience in successfully completing the projects that must be completed to bring Guam into full compliance with the requirements of the Consent Decree. GBB also has valuable experience working with other island governments to address the unique solid waste problems that can arise in an island environment. In addition, I personally have significant experience as a chief financial and administrative officer in state and local government that will permit me to better understand the diverse and complex issues you confront on a daily basis.

Prior to coming to Guam, our plans are to undertake a complete review of the work already performed by the Government of Guam, building on that work to develop and successfully execute a plan to achieve full compliance with the requirements of the Consent Decree. While this review is underway, we ask that the Solid Waste Division of the Department of Public Works continue, without interruption, its daily services to the citizens of Guam. We also ask that all work to acquire the needed land for the new landfill, including the required land for access roads, continue without interruption. Finally, we ask that additional work on the projects needed to achieve compliance with the Consent Decree be placed on hold pending completion of our initial review.

Gershman, Brickner & Bratton, Inc.

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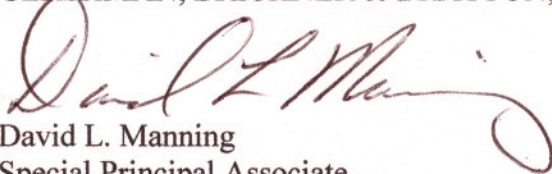
We plan to arrive in Guam to begin work on site in mid to late April. We hope that your schedule will allow you to meet with us at a time that is convenient for you.

As we work with you and your Administration to achieve the results required by the Consent Decree, it will always be our goal to respect the Government of Guam's institutions and the opinions and recommendations of its elected officials. Please feel free to contact us at any time you wish to discuss any aspect of this important work.

Thank you.

Sincerely,

GERSHMAN, BRICKNER & BRATTON, INC.

A handwritten signature in cursive script, appearing to read "David L. Manning". The signature is written in dark ink and is positioned above the printed name and title.

David L. Manning
Special Principal Associate,
GBB's Receiver Representative

- c.c. The Honorable Frances Tydingco-Gatewood, Chief Judge
- The Honorable Judith T. Won Pat, Speaker of the Guam Legislature
- Mr. Jose T. Terlaje, President of the Mayors' Council of Guam
- Mr. Lawrence P. Perez, Director of Public Works
- Mr. Harvey Gershman, GBB